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A conference presented by the IBA Insolvency, Restructuring and Creditors' Rights Section (SIRC) and the IBA Latin American Regional Forum

Recent trends in restructuring and distressed M&A in Latin America

4–5 September 2011

Colegio de Abogados de la Ciudad de Buenos Aires, Buenos Aires, Argentina

Sessions include:

- Informal restructurings and workouts, pre-packaged plans, relationships between outof-court procedures and formal insolvency procedures and latest trends and experiences in Latin America;
- Crisis and insolvency in the regulated industries (airlines, public utilities, financial institutions and other regulated businesses) and how to deal with the crisis when the Government is involved;
- Cross border insolvency, recognition of foreign proceedings, cross-border cooperation and coordination of parallel proceedings, the US experience and the UNCITRAL Model Law in Latin America;
- Distressed M&A and restructuring, strategies and concerns of the main players in the region and LBO financing.

Who should attend?

Lawyers, judges, turnaround managers, accountants, regulators, investors, crisis managers and other insolvency professionals.

*As per the Solicitors Regulation Authority of England and Wales. The number of CPD points/hours available may vary for other bar associations and law societies depending on their criteria.

Programme

Conference Co-Chairs

Lisandro A Allende Brons & Salas, Buenos Aires; Senior Vice-Chair, IBA Latin American Regional Forum Judith Elkin Haynes & Boone, New York; Co-Chair, IBA Insolvency, Restructuring and Creditors' Rights Section

Sunday 4 September

1930 – 2100 Welcome reception

at Jockey Club de Buenos Aires

Located in one of the most elegant regions of Buenos Aires, the Jockey Club social room is a combination of two mansions of ecletic architecture. Founded in 1882, the club is an exciting part of Argentinean history.

Monday 5 September

0800 – 0900 **Registration** Colegio de Abogados de la Ciudad de Buenos Aires

0900 – 0910 Welcome and opening remarks Lisandro A Allende Judith Elkin

0910 - 0930 Keynote speech

Adolfo A N Rouillon Senior Counsel Legal Department, World Bank, Washington DC

0930 - 1110

Informal restructurings and workouts, prepackaged plans, relationships between out-of-court procedures and formal insolvency procedures, latest trends and experiences in Latin America

Session Co-Chairs

Francisco Illanes Cariola Diez Perez-Cotapos & Cia, Santiago Javier A Lorente NTMDALL Abogados, Buenos Aires

Panellists

Christopher A Jarvinen Berger Singerman, Miami, Florida Luiz Fernando Valente de Paiva Pinheiro Neto Advogados, São Paulo

Javier Magnasco Estudio Beccar Varela, Buenos Aires Dario Oscos Oscos Abogados, Mexico City

1110 - 1130 Coffee break

1130 - 1315

Crisis and insolvency in the regulated industries (airlines, public utilities, financial institutions and other regulated businesses) and how to deal with the crisis when the Government is involved

Session Co-Chairs

Michelle Barclay Jorge Avendaño & Forsyth Abogados, Lima; Co-Chair, IBA Reorganisation and Workouts Subcommittee Eduardo Sanguinetti Sanguinetti Fodere Bragard, Montevideo; Co-Chair, IBA Latin American Regional Forum

Panellists

Rodrigo Alegria Alegria Buey Fernandez Fissore y Montemerlo, Buenos Aires

Kathryn Coleman Hughes Hubbard & Reed, New York Fabio Rosas TozziniFreire Advogados, São Paulo Roberto E Silva Marval O'Farrell & Mairal, Buenos Aires; Secretary, IBA Banking Law Committee

Continuing Professional Development /Continuing Legal Education

For delegates from countries where CPD/CLE is mandatory, the International Bar Association will be pleased to provide a Conference Certificate of Attendance which, subject to the exact CPD/CLE requirements, may be used to obtain the equivalent accreditation in your jurisdiction.

This conference has been accredited for CPD/CLE by the Solicitors Regulation Authority of England and Wales. Delegates should ask staff at the registration desk for information as to how to obtain the hours.

1315 – 1445 Lunch

1445 – 1630

Cross border insolvency, recognition of foreign proceedings, cross-border cooperation and coordination of parallel proceedings, the US experience and the UNCITRAL Model Law in Latin America

Session Co-Chairs

Judith Elkin

Daniel Roque Vitolo Estudio Vitolo Abogados, Buenos Aires

Panellists

Hon Maria Cristina O'Reilly Commercial Court Nr 26, Buenos Aires

Hon Maria Cristina Zucchi Appellate Commercial Judge, São Paulo

Hon Elizabeth Stong US Bankruptcy Judge (EDNY), New York Celso Xavier Demarest e Almeida Advogados, São Paulo

1630 – 1700 Coffee break

1700 - 1900

Distressed M&A and restructuring, strategies and concerns of the main players in the region and LBO financing

Session Co-Chairs

Tomas M Araya *M&M Bomchil, Buenos Aires; Senior Website* Officer, IBA Insolvency, Restructuring and Creditors' Rights Section

Salvador Valdes Carey y Cia, Santiago

Panellists

Tomas Allende The Rohatyn Group, Buenos Aires Juan Javier Negri Negri & Teijeiro, Buenos Aires; Secretary-Treasurer, IBA Art, Cultural Institutions and Heritage Law Committee Larry Pascal Haynes & Boone, Houston Eduardo Secchi Munhoz Mattos Filho Veiga Filho Marey Jr e Quiroga Advogados, São Paulo

Antonio Weber Patria Investimentos, São Paulo

1900 - 1915 Closing remarks

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Information

Date

4–5 September 2011

Venue

Colegio de Abogados de la Ciudad de Buenos Aires (CABA) Montevideo 640 Buenos Aires, Argentina Tel: +54 (11) 4371 1110 Fax: +54 (11) 4375 5442 Website: **www.colabogados.org.ar**

Fees

Online registrations received:

-	on or before 12 August	from 13 August until 4 September
IBA member	US\$200	US\$325
Non-member*	US\$325	US\$450
Young lawyers (under 30 years)	US\$140	US\$450
Academics/judges (full time)	US\$140	US\$450
Senior lawyers**	US\$140	US\$450
Corporate counsel	US\$180	US\$450

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Hard	сору	registration	torms	and	tees	received:

	on or before 12 August	from 13 August until 4 September
IBA member	US\$220	US\$360
Non-member*	US\$360	US\$500
Young lawyers (under 30 years)	US\$155	US\$500
Academics/judges (full time)	US\$155	US\$500
Senior lawyers**	US\$155	US\$500
Corporate counsel	US\$200	US\$500

- * By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:
- (1) Password access to certain parts of the IBA website.
- (2) Receipt of *IBA E-news* and access to online versions of *IBA Global Insight*.
- (3) Pay the member rate for any subsequent conference registrations for this calendar year.
- (4) Take advantage of IBA Special Offers.
- **Criteria: 65 years or over, and a member of the IBA for 20 years or more, and no longer engaged in private practice.

Cancellation of registration

If cancellation is received in writing at the IBA office by 12 August, fees will be refunded less a 25 per cent administration charge. We regret that no refunds can be made after this date.

Language

All working sessions and conference materials will be in English and Spanish. Simultaneous translation from and into both languages will be provided.

How to register

Register online by **2 September** at **www.int-bar.org/conferences/ conf401** and make payment by credit card to avail ten per cent online registration discount or complete the attached registration form and return it to Lucy Leal at **lucy.leal@int-bar.org**.

Fees include

- Attendance at all working sessions on 5 September
- Conference materials, including any available speaker's papers submitted to the IBA before 26 August
- Access to the above conference working materials from the IBA website (www.ibanet.org) approximately seven days prior to the conference
- Lunch on 5 September
- Coffee during breaks
- Invitation to Welcome reception at Jockey Club de Buenos Aires on 4 September

Full payment must be received in order to process your registration.

Please note that registrations are not transferable.

List of participants

In order for your name to appear in the list of participants, which will be distributed at the conference, your registration form must be received by **31 August** at the latest.

Registration confirmation

All documentation regarding your attendance at the conference can now be obtained from the IBA website. Upon receipt of your payment for the conference a confirmation e-mail will be sent containing instructions on how to download the documents. Registration confirmation will not be distributed by post.

Payment of registration fees

US dollars: by bank transfer to the IBA until 19 August 2011 at HSBC, account number 00375-81, branch 0223 (Avenida Paulista), SWIFT code BCBBBRPR, address Avenida Paulista, 949-A, São Paulo, SP 01311-917, Brasil, IBA CNPJ 07.562.031/0001-85.

Use an exchange rate of US\$1/R\$1,70

Please pay all bank charges so that the IBA receives the full invoiced amount.

Please ensure that a copy of the bank transfer details is attached to your registration form.

PLEASE ENSURE THAT YOUR NAME AND 'INSOLVENCY' APPEAR ON ANY TRANSFER OR DRAFT.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

Please apply for your visa in good time.

Hotel accommodation

A limited number of rooms have been reserved at the Bisonte Palace Hotel, Ibis Buenos Aires Obelisco, Loi Suites Esmeralda Hotel and Marriott Plaza Hotel Buenos Aires for the nights of 4 and 5 September.

Bisonte Palace Hotel

Marcelo T De Alvear 910, C1058AAN Ciudad Autónoma de Buenos Aires Tel: + 54 (11) 4390-7800 Fax: + 54 (11) 4328-6476 E-mail: **bispal@fibertel.com.ar**

The following rates are per room, per night and <u>inclusive of breakfast</u>. Service charges and local taxes are not included.

Single room: US\$88 Double room: US\$102

Cancellation and no-show policy

Any cancellation made within 24 hours before arrival will incur a cancellation fee of one night charge.

Ibis Buenos Aires Obelisco

Av Corrientes 1344, C1043ABN Buenos Aires Tel: + 54 (11) 4370-9300 Fax: + 54 (11) 4370-9399 E-mail: **h6502@accor.com**

The following rate is per room, per night and <u>exclusive of breakfast</u>. Service charges and local taxes are not included.

Single room: US\$90

Cancellation and no-show policy

Any cancellation made within 24 hours before arrival will incur a cancellation fee of one night charge.

Loi Suites Esmeralda Hotel

Marcelo T De Alvear 842 Ciudad Autónoma de Buenos Aires Tel: + 54 (11) 5777-8950 Fax: + 54 (11) 5777-8999 E-mail: **reservas@loisuites.com.ar** The following rates are per room, per night and <u>inclusive of breakfast</u>. Service charges and local taxes are not included.

Single studio: US\$88 Studio Superior: US\$98

Cancellation and no-show policy

Any cancellation made within 72 hours before arrival will incur a cancellation fee of one night charge.

Marriott Plaza Hotel Buenos Aires

Florida 1005, C1005AAU Ciudad Autónoma de Buenos Aires Tel: + 54 (11) 4318-3000 Fax: + 54 (11) 4318-3008 E-mail: **mhrs.buear.reservations@marriottshotels.com**

The following rates are per room, per night and <u>exclusive of breakfast</u>. Service charges and local taxes are not included.

Standard room US\$295 Standard room for Latin American guests: US\$266

Cancellation and no-show policy

Any cancellation made within 24 hours before arrival will incur a cancellation fee of one night charge.

Please complete the attached accommodation form and send it direct to the relevant hotel to make your reservation. The hotel requires a credit card number to secure your reservation.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, availability and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Disabled access

The Bisonte Palace Hotel, the Ibis Buenos Aires Obelisco, the Loi Suites Esmeralda Hotel and the Marriott Plaza Hotel Buenos Aires are wheelchair accessible. Please notify us if you require special assistance.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the conference, unless by prior arrangement with the IBA.

Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at **Sao.Paulo@int-bar.org**.

Social programme

4 September 1930 – 2100 **Welcome reception** at Jockey Club de Buenos Aires Av Alvear 1345, C1014AAA Ciudad Autónoma de Buenos Aires Tel: +54 (11) 4815 0561 Website: **www.jockeyclub.com.ar**

Registration form

Recent trends in restructuring and distressed M&A in Latin America

4-5 September 2011

Colegio de Abogados de la Ciudad de Buenos Aires, Buenos Aires, Argentina

Please read the 'Information' section before completing this form and return it together with your payment to Lucy Leal at the address overleaf.

Personal details (Please attach your business card or write in block capitals)						
Title	Given name	Family name				
Name and country to	Name and country to be shown on badge (if different from above)					
IBA membership nun	IBA membership number (<i>if applicable</i>)Date of birthDate of birth					
Firm/company/organi	Firm/company/organisation					
Address						
 Tel		_ Fax				
E-mail						

Special dietary requirements

REGISTER ONLINE AT WWW.INT-BAR.ORG/CONFERENCES/CONF401 AND MAKE PAYMENT BY CREDIT CARD TO AVAIL TEN PER CENT ONLINE REGISTRATION DISCOUNT				
Registration form and fees received:	On or before 12 August	After 12 August	Amount payable	
IBA member	US\$220	US\$360	US\$	
Non-member *	US\$360	US\$500	US\$	
Young lawyers (under 30 years)	US\$155	US\$500	US\$	
Academics/judges (full time)	US\$155	US\$500	US\$	
Senior lawyers	US\$155	US\$500	US\$	
Corporate counsel	US\$200	US\$500	US\$	
* JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE. PLEASE FIND THE IBA MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG . ** CRITERIA: 65 YEARS OR OVER, AND A MEMBER OF THE IBA FOR 20 YEARS OR MORE, AND NO LONGER ENGAGED IN PRIVATE PRACTICE.				
TOTAL AMOUNT PAYABLE US\$				
FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.				

PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

Payment	details
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I have transferred to the IBA bank account the total amount payable and have attached a copy of the bank transfer details.

(By bank transfer to the IBA at HSBC, account number 00375-81, branch 0223 (Avenida Paulista), SWIFT code BCBBBRPR, address Avenida Paulista, 949-A, São Paulo, SP 01311-917, Brasil, IBA CNPJ 07.562.031/0001-85)

Use an exchange rate of US\$1/R\$1,70

Please pay all bank charges so that the IBA receives the full invoiced amount.

BANK TRANSFERS ARE ONLY ACCEPTABLE UNTIL 19 AUGUST 2011

Please charge the total amount due to my (select as appropriate) Visa/MasterCard/American Express. Other cards are not accepted.				
Card number		Start	date	_ Expiry date
Name of cardholder				
Signature		Date_		
Where did you first hea	r about this conference?			
IBA CONFERENCE	OTHER CONFERENCE	DIRECT MAIL	INTERNET	
E-MAIL			OTHER	
Please provide further det	ails, quoting code (if applicable)			
IBA listings are provided to with UK data privacy laws.	relevant third parties for marketing pu	rposes. The IBA will treat your persona	al information with the utr	nost respect and in accordance
	ing on your details, please tick this box			
	e IBA information and materials, pleas	e tick this box		
Your details will however be	e included in the list of participants.			

Please send the completed form to:

Lucy Leal

International Bar Association - Latin America Regional Office

Rua Helena, 170, 14° andar, São Paulo, SP 04552-050, Brasil

Tel: +55 (11) 3044 3327 Fax: +55 (11) 3044 0803

E-mail: latin.conferences@int-bar.org

www.ibanet.org

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Accommodation form

Recent trends in restructuring and distressed M&A in Latin America

4–5 September 2011, Colegio de Abogados de la Ciudad de Buenos Aires, Buenos Aires, Argentina

Please refer to the 'Hotel accommodation' section before completing this form.

Please select your chosen hotel:			
Bisonte Palace Hotel Ibis Buenos Aires Obelisco	Loi Suites Esmeralda Hotel Marriott Plaza Hotel Buenos Aires		
Personal details (Please print clearly in block capitals)			
Title (Mr, Mrs, etc) Given name	Family name		
Firm/company/organisation			
Address			
Tel	Fax		
E-mail			
Bisonte Palace Hotel	Loi Suites Esmeralda Hotel		
SINGLE ROOM: US\$88 / DOUBLE ROOM: US\$102	SINGLE STUDIO: US\$88 / STUDIO SUPERIOR: US\$98		
The above rates are per room, per night and <u>inclusive of breakfast</u> . Service charges and local taxes are not included. Any cancellation made within 24 hours before arrival will incur a cancellation fee of one night charge.	The above rates are per room, per night and <u>inclusive of breakfast</u> . Service charges and local taxes are not included. Any cancellation made within 72 hours before arrival will incur a cancellation fee of one night charge.		
Ibis Buenos Aires Obelisco	Marriott Plaza Hotel Buenos Aires		
SINGLE ROOM: US\$90	STANDARD ROOM US\$295 / STANDARD ROOM FOR LATIN AMERICAN		
The above rate is per room, per night and <u>exclusive of breakfast</u> . Service charges and local taxes are not included. Any cancellation made within	GUESTS: US\$266 The above rates are per room, per night and <u>exclusive of breakfast</u> . Service		
24 hours before arrival will incur a cancellation fee of one night charge.	charges and local taxes are not included. Any cancellation made within 24 hours before arrival will incur a cancellation fee of one night charge.		
Please reserve:			
Single room Double room	Single studio Superior		
Arrival date	Departure date		
	ECK OUT, PLEASE CONTACT THE HOTEL IN ADVANCE. RED TO SECURE YOUR RESERVATION.		
Payment details			
Please charge my credit card: American Express	Visa MasterCard		
Card number	nber Expiry date		
Name of cardholder			
	Date		

Please send the completed form directly to the relevant hotel. Contact details can be found at the `Hotel accommodation` section.



International Bar Association the global voice of the legal profession

The **International Bar Association** (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations and law societies. The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 40,000 individual lawyers and more than 200 bar associations and law societies spanning all continents. It has considerable expertise in providing assistance to the global legal community.

Grouped into two divisions – the **Legal Practice Division** and the **Public and Professional Interest Division** – the IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information. Through the various committees of the divisions, the IBA enables an interchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of business law around the globe. Additionally, the IBA's high-quality publications and world-class conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and professional associates.

The IBA's **Bar Issues Commission** provides an invaluable forum for IBA member organisations to discuss all matters relating to law at an international level.

The IBA's **Human Rights Institute** (HRI) works across the Association, to promote, protect and enforce human rights under a just rule of law, and to preserve the independence of the judiciary and the legal profession worldwide.

Other institutions established by the IBA include the Southern Africa Litigation Centre and the International Legal Assistance Consortium.

The IBA Latin American Regional Forum

The Latin American Regional Forum covers all countries in Latin America as well as Mexico, Puerto Rico and Spanish-speaking areas of the Caribbean. The forum provides a focus for all activities in the region. It organises sessions at IBA conferences and in particular has been instrumental in ensuring that a Latin American perspective is addressed during relevant special sessions. The forum is closely affiliated with the North American Regional Forum as the regions are geographically proximate and share many issues.

The Insolvency, Restructuring and Creditors' Rights Section (SIRC)

The Section on Insolvency, Restructuring and Creditors Rights is the most prominent international association of lawyers interested in insolvency and creditors' rights law. Members are encouraged to participate actively in the Section's work both at its semi-annual conferences and, throughout the year, through the work of its Subcommittees and through articles in the Section's Journal.

The Section serves as an Official Observer to the UNCITRAL Working Group on Insolvency Law, which it has assisted in developing the UNCITRAL Model Law on Cross-Border Insolvency and with which it is currently working to identify areas for harmonisation of domestic insolvency laws, aimed at ensuring certainty and effectiveness in cross-border trade and other financial transactions. The Section works closely, on these and other efforts, with other multinational institutions concerned with insolvency, such as the World Bank, the International Monetary Fund, the Asian Development Bank and the Group of Thirty, as well as with organisations of insolvency practitioners such as INSOL International, the Association of European Insolvency Practitioners and national insolvency specialist organisations.

Contact information

IBA Latin America Regional Office

Rua Helena, 170, 14° andar, São Paulo, SP 04552-050, Brasil Tel: +55 (11) 3044 3327 Fax: +55 (11) 3044 0803 E-mail: Sao.Paulo@int-bar.org www.ibanet.org

International Bar Association

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